



# Lessons learned from IPA and outlook for the future European Social Fund

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# IPA Human Resources Development

- Soft investments
- Partnership
- Implementation through grants



# ESF 2014-2020

- Strong link to EU 2020
- Strong link to National Reform Programme  
à preparations to start in 2012
- Strong link to EU 2020
- Minimum share for ESF  
à Convergence country 25%

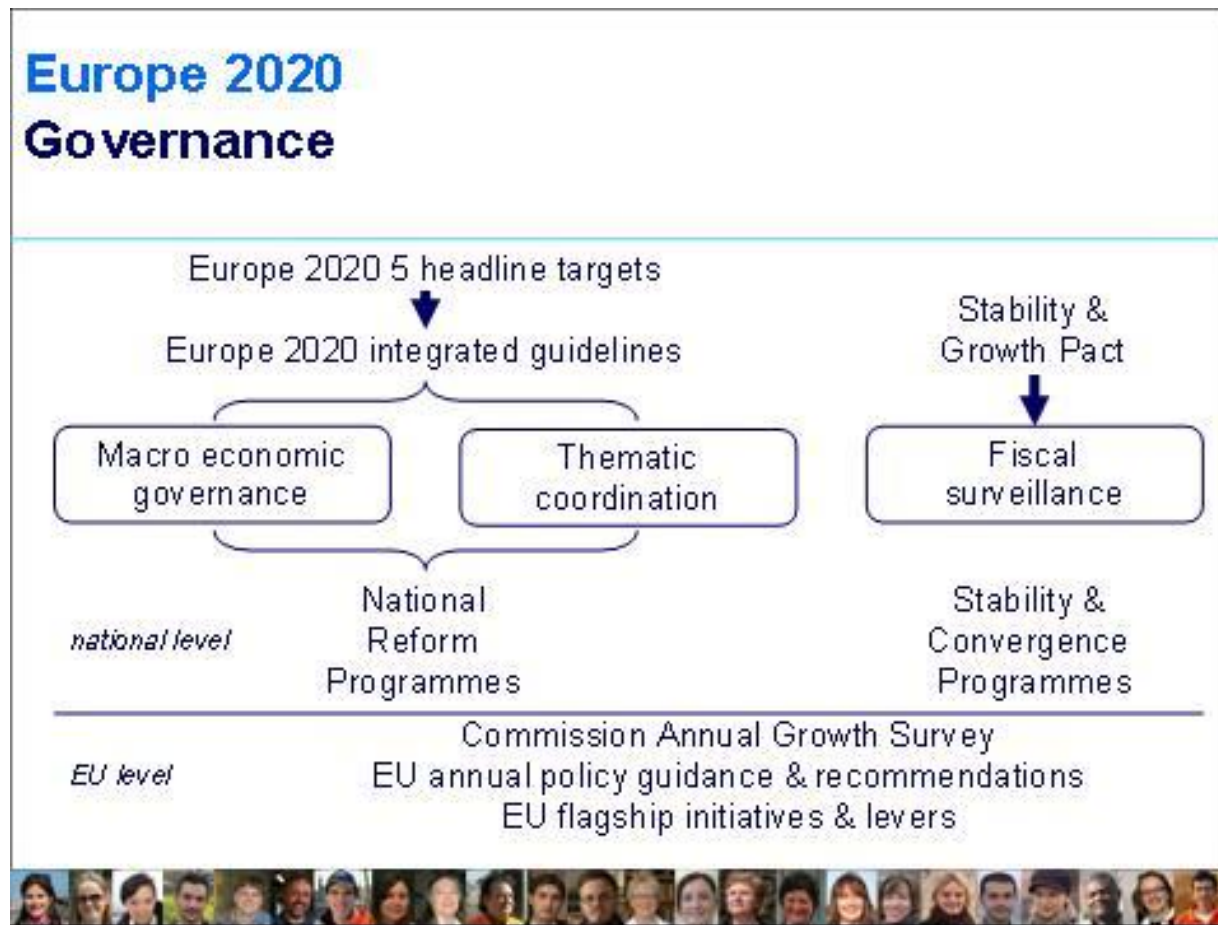


## 5 EU 2020 targets

|   | by 2020                         | <i>current level</i> |
|---|---------------------------------|----------------------|
| employment rate<br>as % of 20-64y, pop,   | 75%                             | 69%                  |
| R&D investment<br>as % of EU GDP          | 3%                              | 2%                   |
| tertiary degree<br>attainment             | >40%                            | 34%                  |
| early school leavers                      | <10%                            | 14%                  |
| social inclusion<br>fight against poverty | 20 million<br>out of<br>poverty | 114 mio              |
| energy efficiency                         | +20%                            | ---                  |



# EU 2020 Governance





# Using IPA lessons for ESF

- Partnership → Early involvement !
  - Conditionalities and results based management !
- Soft investments → EU policies to be well integrated with national policies
- Implementation → shared management